By Annual Sessions, August, 2025

Stewardship and Finance Committee

Linda Pardoe, Co-Clerk

Stewardship & Finance Committee

Catherine Nnoka, Co-Clerk (FMW)	Linda Pardoe, Co-Clerk (Patapsco)
Anne Bacon (Hopewell Centre)	Catherine Tall (Monongalia)
Ann Duncan (Midlothian)	Xan Whitt (Roanoke)
Andrei Israel (Adelphi)	Tim Yeaney (Langley Hill)
Jeff Smith (Roanoke)	
Ex Officio: Jim Riley, Treasurer (Hopewell Centre)	Staff: Sarah Gillooly, General Secretary
Terence McCormally, Assistant Treasurer (Herndon)	Harriet Dugan, Finance Manager

BYM Budgeting Process

Jan	Feb/Mar	Apr	May	Jun	Jul	Aug	Nov
		Budget & Apport. Meeting		1 st Draft at IM		Consider	Adjust Budget
Prograr	ns Build Bu			Questions & Discussion		& Approve Budget at Annual	after camp finances
	Committe	e Requests		Discossion		Session	are reconciled
	App	ortionment	Survey				
Staff, Tre Master B	easurer, S&I Budget	F Build		Adjus	t Budget		

BYM Full Budget Summary - Revenue

	2023 Actual	2024 Actual	2025 Budget, Revised Approved	2026 Budget Working Draft
Revenue			полоси пррисоси	
Total Contributed Revenue	\$358,324	\$329,523	\$375,000	\$375,000
Total Earned Revenue	\$1,525,317	\$1,622,637	\$1,710,646	\$1,719,416
Total Apportionment	\$504,170	\$562,074	\$540,000	\$550,000
Total Released Funds	\$205,588	\$415,602	\$230,391	\$261,000
Total Other Revenue	\$316,591	\$258,567	\$54,600	\$94,500
Total Revenue	\$2,909,990	\$3,228,404	\$2,910,637	\$2,999,916
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BYM Full Budget Summary - Expenses

Revenue Over Expenses	\$108,839	\$67,404	(\$35,295)	(\$61,443)
Total Expenses	\$2,801,151	\$3,161,000	\$2,945,932	\$3,061,359
Committee Expenses			\$43,100	\$31,700
Total Depreciation	\$165,600	\$172,489	\$194,900	\$224,840
Total Misc. Costs	\$6,179	\$7,759	\$350	\$500
Total Program Costs	\$375,717	\$322,122	\$351,950	\$360,500
Total Vehicles	\$57,242	\$61,969	\$65,200	\$70,800
Total Utilities & Physical Plant	\$176,938	\$200,337	\$159,371	\$164,642
Total Administrative Operating Costs	\$267,969	\$445,664	\$331,401	\$355,117
Total Professional Services	\$169,745	\$213,550	\$62,435	\$56,850
Total Personnel	\$1,581,762	\$1,737,110	\$1,737,225	\$1,796,410
Expenses	2023 Actual	2024 Actual	2025 Budget	2026 Draft Budget

Program Expenses

	2023 Actuals	2024 Actual	2025 Budget, Revised Approved	2026 Budget Working Draft
Program Expenses			т.	
Youth Programs	\$92,863	\$79,447	\$51,318	\$53,264
STRIDE	\$109,030	\$82,899	\$87,815	\$91,131
Development	\$83,350	\$149,685	\$154,018	\$150,500
Annual Session	\$70,590	\$64,375	\$81,550	\$83,400
Spiritual Formation	\$22,674	\$24,195	\$25,500	\$25,500
Women's Retreat	\$3,009	\$0	\$0	\$0
BYM Camps	\$1,832,204	\$2,196,452	\$2,008,180	\$2,108,729
See BYM Camps Detail				
General YM Program & Admin	\$546,260	\$501,930	\$494,451	\$517,635
Total Program Expenses	\$2,759,980	\$3,098,982	\$2,902,832	\$3,030,159

Committee Expenses

Committee Expenses	2023 Budget	2024 Actual	2025 Budget	2026 Budget
Growing Diverse Ladership	\$3,000	\$1,300	\$1,000	\$0
Faith & Practice	\$0	\$0	\$0	\$500
Indian Affairs Committee	\$1,584	\$14,829	\$14,800	\$1,500
Ministry & Pastoral Care	\$3,228	\$22,845	\$0	\$0
Religious Ed	\$0	\$0	\$0	\$0
Trustees	\$7,024	\$1,026	\$0	\$5,000
Young Adult Friends	\$0	\$0	\$0	\$0
Intervisitation Working Group	\$1,630	\$0	\$0	\$0
Reparation Action Working Group	\$6,150	\$3,256	\$6,000	\$3,500
Working Group on Racism	\$3,067	\$21,156	\$20,000	\$20,000
Committee Overage Contingency	\$0	\$0	\$0	\$0
Interim Meeting	\$1,139	\$217	\$500	\$500
Unity with Nature	\$0	\$0	\$600	
Advancement & Outreach	\$0	\$0	\$200	\$200
Peace & Social Concerns	\$0	\$644	\$0	\$500
Other Program & Committee Exp	\$14,349	\$0	\$0	\$0
Total Committee Expenses	\$41,171	\$65,274	\$43,100	\$31,700

BYM Camps Detail				
	2024 Budget	2024 Actual	2025 Budget, Revised Approved	2026 Budget Working Draft
Revenue				
Total Contributed Revenue	\$75,000	\$75,000	\$100,000	\$100,000
Total Earned Revenue	\$1,788,905	\$1,550,826	\$1,615,366	\$1,622,916
Total Released Funds	\$120,000	\$395,356	\$214,391	\$220,000
Total Other Revenue	\$100	\$2,601	\$42,600	\$42,500
Total Revenue	\$1,984,005	\$2,023,783	\$1,972,357	\$1,985,416
Expenses				
Total Personnel	\$1,173,970	\$1,185,542	\$1,200,549	\$1,238,916
Total Professional Services	\$84,150	\$109,451	\$20,435	\$24,250
Total Administrative & Operating	\$182,892	\$306,901	\$216,525	\$225,831
Total Utilities & Physical Plant	\$81,330	\$136,675	\$90,371	\$95,042
Total Vehicles	\$91,800	\$60,372	\$63,850	\$70,000
Total Program Costs	\$231,950	\$234,071	\$232,450	\$238,650
Total Misc. Costs	\$6,200	\$0	\$100	\$250
Total Depreciation	\$146,903	\$163,439	\$183,900	\$215,790
Total Expenses	\$1,999,195	\$2,196,452	\$2,008,180	\$2,108,729

Policy on Contributions to Outside Orgs

- BYM contributes 5% of apportionment income to outside orgs, with the bulk of that amount going towards the 3 Quaker orgs where BYM is a member and the rest shared equally among the other orgs
- We expect about \$555,000 in Apportionment income in 2025
- Five percent = \$27,750
 \$25,000 to be shared among 3 member orgs
 Remaining amount share equally among other orgs

2026 Contributions to Outside Orgs

Quaker Orgs where BYM is a member		Quaker orgs where BYM does not send a rep
Friends General Conference (FGC)	10,000	Earlham School of Religion
Friends United Meeting (FUM)	10,000	Friends Council on Education
Friends World Committee for Consultation-FWCC	5,000	Friends House, Moscow ***
		Friends House on Capital Hill
Quaker orgs where BYM sends a rep		Friends Journal
AFSC		Pendle Hill
FCNL		Right Sharing of World Resources
Friends House Sandy Spring		
Friends Meeting School		Other non-Quaker Orgs (BYM does not send a rep)
Friends Peace Teams		Center on Conscience and War
Friends Wilderness Center		Interfaith Conference of Metro Washington
Interfaith Action for Human Rights		National Council of Churches
Prisoner Visitation and Support		Sandy Spring Volunteer Fire Department
Quaker Earthcare Witness		Virginia Council of Churches
Quaker House		
Quaker Religious Education Collaborative		*** No money can currently be sent to Russia
Sandy Springs Friends School		

Factors Driving 2026 Operating Budget Deficit

- 1. Trend of under-enrollment at BYM Camps.
- Depletion of the camp capital fund established in 2001 (for Shiloh and Catoctin).
- 3. Significant increase in insurance costs liability/property/auto for camp has more than doubled in the last 3 years from under \$40,000 to \$110,000.

How Our Budget Supports Our Values

- Staffing:
 - Staff Compensation Supervisory Committee recommends annual COLA increases
 - COLA increase for 2026 = 4%
 - o BYM provides benefits to all staff who work year-round and at least half-time
- BYM spent about 7% of budget on anti-racism since 2022 Expect similar rate for 2026
- Programs include:
 - STRIDE program and STRIDE scholarships
 - Committee expenses Working Group on Racism, Reparations Action WG, Indigenous Affairs Committee, Growing Diverse Leadership
 - Staff Training
 - Annual Session Honorariums
 - o New in 2026, staff to implement women and minority-owned vendor priority

2026 Proposed Plan of Apportionment

Apportionment Manager = Xan Whitt

Anticipated Total = about \$557,000

\$33,908.56	Little	e Falls	\$5,553.00
\$11,494.61	Mat	taponi	\$826.00
\$16,195.75	Mau	ıry River	\$3,738.73
\$33,079.75	Men	nallen	\$2,388.75
\$5,874.75	Midl	lothian	\$1,200.00
\$6,187.00	Mon	nongalia	\$1,644.00
\$19,000.33	Nott	tingham	\$1,495.05
\$6,698.16	Pata	ipsco	\$7,201.72
\$2,874.25	Patu	ıxent	\$6,558.00
\$756.00	Pipe	Creek	\$1,325.00
\$67,000.00	Rich	mond	\$33,989.50
\$8,125.00	Roar	noke	\$9,526.05
\$950.00	Sand	dy Spring	\$73,662.50
\$17,139.00	Shep	oherdstown	\$3,386.00
\$19,031.95	State	e College	\$5,000.00
\$16,965.75	Ston	ny Run	\$60,358.25
\$25,359.00	Valle	ey	\$3,124.00
\$7,609.75	War	rington	\$800.00
\$26,911.50	Willi	iamsburg	\$1,050.00
\$303.00	York	(\$9,602.25
	\$11,494.61 \$16,195.75 \$33,079.75 \$5,874.75 \$6,187.00 \$19,000.33 \$6,698.16 \$2,874.25 \$756.00 \$67,000.00 \$8,125.00 \$950.00 \$17,139.00 \$19,031.95 \$16,965.75 \$25,359.00 \$7,609.75 \$26,911.50	\$11,494.61 Mat \$16,195.75 Mau \$33,079.75 Mer \$5,874.75 Mid \$6,187.00 Mor \$19,000.33 Noti \$6,698.16 Pata \$2,874.25 Patu \$756.00 Pipe \$67,000.00 Rich \$8,125.00 Roa \$950.00 Sand \$17,139.00 Shep \$19,031.95 Stat \$16,965.75 Stor \$25,359.00 Walle \$7,609.75 War \$26,911.50 Will	\$11,494.61 Mattaponi \$16,195.75 Maury River \$33,079.75 Menallen \$5,874.75 Midlothian \$6,187.00 Monongalia \$19,000.33 Nottingham \$6,698.16 Patapsco \$2,874.25 Patuxent \$756.00 Pipe Creek \$67,000.00 Richmond \$8,125.00 Roanoke \$950.00 Sandy Spring \$17,139.00 Shepherdstown \$19,031.95 State College \$16,965.75 Stony Run \$25,359.00 Valley \$7,609.75 Warrington \$26,911.50 Williamsburg

Next Steps on 2026 Budgets

- □ **September 2025:** Staff will lead Big Think & Working Sessions to:
 - Develop program changes to address Session 3 squeeze and Opequon enrollment
 - Rework the sliding scale/scholarship process and the seasonal staffing and bonus structures
 - Analyze 2024-2025 trends to reforecast giving to camp property, giving to camp program, and rental income
- □ October 2025: Committee Meetings to discuss outcomes of "Big Think". Circulate revised, proposed 2026 budget.
- November Interim Meeting: 2026 budgets for approval

Stewardship & Finance Projects - 2026

- Working Group (composed of the Stewardship and Finance Committee clerks, the Treasurers and a Camp Program Committee rep) to develop a financial handbook to assemble all BYM financial policies in one place. Present at 2026 Annual Sessions
- Identify ways to share BYM financial highlights with interested folks
- Encourage Treasurers from BYM local meetings to join our committee meetings, which are held by Zoom